# Finance Public Session 26 June 2014

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#### **Table of Contents**

1. FY14: Overview of variances between Forecast and Budget

## 2. FY15 Budget draft

- Overview of comments received to-date
- Next steps until Board approval

## 3. FY16 Planning Process

- What worked well in FY15 and what did not
- Suggested approach to improve



## 1.1 FY14 Highlights

### ICANN Ops

- Change in Net Assets = +\$5M (below budget by \$2M)
  - Revenues < Budget; Expenses = Budget</li>
  - Personnel Headcount < Budget</li>
- 3 activities applied against contingency
  - Research (eFriction), Technical (IETF Sponsorship),
    Internet Governance (1Net, NETmundial, IGF, etc.)
- Strategy Panels scope reduced to fund unplanned IG activities

## New gTLD

Completion of Program extended to 2017



# 1.2 Contingency Expenditures (Ops)

III IIIIIIOII3, WOOD				
Research (eFriction Report)				
Report Production	0.5	Report Communication	0.1	
Technical Support for Community				
IETF Sponsorship	0.3	IETF In-kind Services	0.3	
Internet Governance				
1Net ICANN Contribution to NETmundial's cost				
Consulting	0.3	Community Travel and Lodging	0.6	
Legal Fees	0.3	Space and catering (50% of total)	0.3	
Communications	0.3	ICANN Staff Travel and Lodging	0.3	
Meetings Space	0.3	Interpretation/ Communication	0.2	
Travel and Lodging	0.2	Other (consult, contributions, etc.)	0.1	
Website	0.2			
Equipment	0.1	Bali IGF Sponsorship	0.3	
Contributions	0.1			
		USG Transition (legal fees)	0.4	
	Total Expenses	\$5.0		
	Budget	\$3.7		
	Under/ (Over)	(\$1.3)		



## 1.3 FY14 Exceptional Items (Ops)

Exceptional Items	
ATLAS II	\$0.8
Strategy Panels	1.5
Total Expenses	\$2.2
Budget	\$3.9
Under/ (Over)	\$1.7



## 1.4 FY14 Personnel (End of Year)

OPS	<u>Headcount</u>	<u>Amount</u>
Forecast	267	\$36.6
Budget	277	\$36.7
Under/ (Over)	10	\$0.1
	3.3%	0.3%

New gTLD	<u>Headcount</u>	<u>Amount</u>
Forecast	24	\$3.2
Budget	29	\$4.1
Under/ (Over)	5	\$0.9
#	17.2%	22.0%



## 1.5 Operating Expense Variances

ICANN Ops	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
Total Operating Expenses	\$ <u>92</u>	<u>\$92</u>	<u>\$0</u>
<u>Global Domains</u> – Slower technical, operational, research and security functions	17.8	21.1	3.3
<u>GSE/Gov. Eng.</u> – Lower travel and personnel (dept. transfers and less hirings)	9.6	11.7	2.1
<u>Constituents Travel</u> – Higher average rates and more travelers	3.8	3.1	(0.7)
<u>Depreciation</u> – Write off of aged assets	3.5	2.6	(0.9)
<u>Operations</u> – Unbudgeted ERM, Mgmt., and Admin (primarily LA and D.C. rent \$0.4M)	7.5	6.5	(1.0)
CEO Office travel- Globalization/IG	1.3	0.3	(1.0)
<u>Language Services</u> – Higher volume of translation/interpretation	5.3	3.7	(1.6)
All Other Expenses	43.8	44.0	0.2



## 1.6 FY14 Forecast vs. Budget

	FY14		FULL PROGRAM			
	Current	Adopted		Current	Adopted	
	Estimate	Budget	Incr/	Estimate	Budget	Incr/
	(Apr 2014)	(Aug 2013)	(Decr)	(Apr 2014)	(Aug 2013)	(Decr)
Total Application Fees	\$58	\$143		\$362	\$363	
Less: Total Refunds	-\$15	-\$31		-\$51	-\$52	
Net Application Fees	\$43	\$112	-\$69	\$311	\$311	-\$1
Expenses						
Evaluation Costs	\$21	\$43	-\$22	\$137	\$130	\$6
Overheads	\$15	\$18	-\$3	\$54	\$41	\$13
HDC/ Investments	\$3	\$11	-\$9	\$32	\$32	\$0
Total Operating Exp.	\$39	\$73	-\$34	\$223	\$204	\$19
Remaining Balance	\$4	\$39	-\$35	\$87	\$107	-\$20

- Revenue below budget due to (i) project timing, (ii) extending forecasted end of contracting/delegation from FY15 to FY17 (i.e. spreading the revenues over 5 years instead of 3).
- Expenses below budget (see next page for highlights)
  #ICANN50



## 1.7 Operating Expense Variances

New gTLD	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
Total	<u>\$36</u>	<u>\$62</u>	<u>\$25</u>
<u>Pre-delegation</u> – Lower spend due extended duration of the program and internalization of contracting efforts	4.6	16.2	11.6
<u>Extended Evaluation</u> – RSTEP no longer occurring	1.6	5.1	3.5
Quality Control —timing	2.1	5.5	3.4
<u>Initial Evaluation</u> – favorable contract negotiations	6.3	8.8	2.5
<u>Objections</u> – lower number of objections and lower average costs	0.5	3.0	2.5
<u>New gTLD Team</u> – timing of hiring	3.9	6.4	2.5
<u>Program Administration</u> – system depreciation and legal prof services	5.8	4.9	(0.9)
#ICAN N50 nses	11.6	11.7	0.1



## 2.1 FY15 Draft Budget - Comments to date

Public comment period: 8-May to 1-Jul

#### 2 comments received as of 25-Jun

#### K. Stubbs:

Elaboration on USG Transition costs requested

#### ccNSO:

- Positive feedback on format and content structure
- Expenses growing too much and revenue optimistic



## 2.2 FY15 Draft Budget – Next steps

## Next steps:

- Public comment closes 1-Jul
- Staff drafts answers to comments 1-Aug
- BFC reviews and approves draft answers, including potential changes by 10-Aug
- Final budget recommended by BFC to the Board, for approval by 27-Aug



## 3.1 FY16 Planning process – FY15, looking back

#### What worked well (or better):

- Format/structure of contents
- Increased time for public comment submission and responses
- 。…?



- No link with the strategic plan
- Changes in the middle of the process
- Delayed publication of draft vs original plan
- Less frequent interaction with community





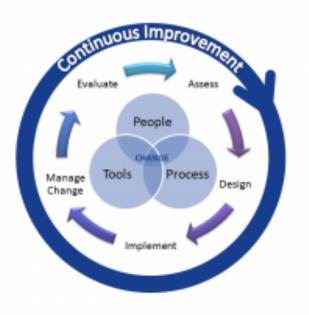


## 3.2 FY16 Planning process – Position

## We all want to change for the better!

The Board approved resolution 2014.04.30.12 requesting Staff to develop a new process by the LA meeting that includes:

- a multi-year forecast
- broader community input





## 3.3 FY16 Planning process – Approach 1/2

As per discussions initiated in Singapore, Staff suggests a focused **Task Force**:

- To submit a draft <u>annual planning process</u> to the BFC during Sep Board workshop
- Deliverables will include a tentative <u>Draft Operating</u> <u>plan and budget process</u> including <u>Roles and</u> <u>responsibilities</u>, <u>Formats</u>, and <u>Roadmap</u>.



## 3.4 FY16 Planning process – Approach 2/2

## **Task Force**

- No more than 12 members for ease of interest and efficiency
- Participation includes <u>community</u> and <u>staff</u>
- Meets <u>face-to-face</u> by August end
- Engages broader community for review and input by Sep end
- Terminates once FY16 process is <u>finalized and</u> <u>approved (Oct)</u>



# 3.5 FY16 Planning process – Next steps

Task Force Tentative planning	Ву
Finalize timeline and participants	11-Jul
Staff prepares materials	tbd
Hold 2-day face-to-face meeting	tbd
Presentation of draft to BFC	9-Sep
Review with broader community	30-Sep
Finalize with BFC / Present to community	9-Oct



## Questions





# Thank You



